TARGETED KEY FINANCIAL PERFORMANCE INDICATORS FOR THE PERIOD 2022–2024

• Annual EBITDA profitability:

- o **2022:** ≥ 13%
- 2023: ≥ 18%
- 2024: ≥ 21%
- Annual financial debt-to-equity ratio:
 - 2022: ≤ 0.22
 - 2023: ≤ 0.15
 - 2024: ≤ 0.12

TARGETED SPECIALIZED INDICATORS FOR THE PERIOD 2025–2027

- Gross profit margin (%):
 - o **2025: 24%**
 - o **2026: 25%**
 - o **2027: 25%**
- Return on equity (ROE, %):
 - o **2025: 0.8%**
 - o **2026: 2.0%**
 - o **2027: 2.0%**
- Process improvement initiatives achieved FTE savings (positions or hours):
 - o 2025–2027: 40 FTE / 72,800 hours
- Recovery time for top-level category I (register and IS) system incidents (hours):
 - o 2025–2027: ≤ 6
- Customer favorability indicator (Net Promoter Score NPS, %):
 - o 2025:≥50%
 - o 2026:≥57%
 - o 2027:≥61%
- High availability maintenance of electronically provided services (%):
 - o **2025–2027: 99%**
- Corruption resistance level (according to the Corruption Resistance Level Assessment Methodology, score):

- o **2025: 0.90**
- o **2026: 0.92**
- o **2027: 0.93**
- Management of critical positions without succession planning (%):
 - 2025–2027: ≤ 1%