## TARGETED KEY FINANCIAL PERFORMANCE INDICATORS FOR THE PERIOD 2022–2024

- Adjusted EBIT profitability:
  - o 2022–2024: ≥ 3%
- Annual financial debt to equity ratio:
  - 2023-2024: ≥ 0.08, but ≤ 0.3

## TARGETED SPECIALIZED INDICATORS FOR THE PERIOD 2025–2027

- Regulated activity profitability (CoC) (%):
  - o **2025: 5.0%**
  - o **2026: 5.0%**
  - o **2027: 5.0%**
- Regulated activity cost execution plan (thousand EUR):
  - 2025: ≤ 32,556
  - 2026: ≤ 33,582
  - 2027: ≤ 34,355
- Aviation incident index:
  - 2025: ≤ 0.4
  - o 2026: ≤ 0.4
  - o 2027:≤0.4
- Average en-route ATFM delay per flight related to air navigation services (minutes):
  - 2025–2027: ≤ 0.03
- Deviation of the unit cost index for en-route air navigation services (MVSIN) (points):
  - o **2025: 0.99**
  - o **2026: 0.97**
  - o **2027: 0.95**
- Revenue from non-regulated activities (%):
  - 2025:≥2.0%
  - o 2026:≥5.7%
  - o 2027:≥6.0%
- Employee engagement rate (%):
  - o 2025:≥45%

- o 2026:≥46%
- 2027: ≥ 47%
- Internal career progression rate (%):
  - o 2025–2027:≥35%